

RNDF AGENDA

Subject to change

SATURDAY, DECEMBER 4

8:00 AM – 9:15 AM

Air Force One Pavilion
First Level

PANEL 1 & BREAKFAST

WE THE PEOPLE...PUBLIC PERCEPTION OF AMERICAN LEADERSHIP IN THE WORLD

Panelists:

- Sen. Tammy Duckworth, U.S. Senator, Illinois
- Sen. Joni Ernst, U.S. Senator, Iowa
- Gen. James C. McConville, Chief of Staff, U.S. Army
- Mr. Karl Rove, Former Deputy Chief of Staff, President George W. Bush
- Mr. Brad Smith, President, Microsoft

Moderator: Ms. Catherine Herridge, *CBS News*

9:15 AM – 9:35 AM

Morning Break 1

9:35 AM – 10:30 AM

Air Force One Pavilion
Second Level

PANEL 2

A MANUFACTURING RENAISSANCE: BOLSTERING U.S. PRODUCTION FOR NATIONAL SECURITY AND ECONOMIC PROSPERITY

Presentation of Task Force Report:

- Ms. Marilyn Hewson, Former Chairman, President and CEO, Lockheed Martin Corporation
- Mr. David McCormick, CEO, Bridgewater Associates

Panel Discussion:

- Rep. Chrissy Houlahan, U.S. Representative, Pennsylvania
- Dr. Nadia Schadlow, Former U.S. Deputy National Security Advisor for Strategy
- Mr. Bob Sternfels, Global Managing Partner, McKinsey & Company

Moderator: Mr. Joe Gould, *Defense News*

9:35 AM – 10:30 AM

Annenberg Presidential
Learning Center

PANEL 3

THE LIMITLESS FRONTIER: SPACE FORCE AND THE NEW SPACE ECONOMY

Panelists:

- Rep. Jim Cooper, U.S. Representative, Tennessee
- Mr. Chris Kubasik, President and CEO, L3Harris Technologies
- Sen. Jerry Moran, U.S. Senator, Kansas
- Gen. John W. "Jay" Raymond, Chief of Space Operations, U.S. Space Force

Moderator: Ms. Kristin Fisher, *CNN*

10:30 AM – 10:55 AM

Morning Break 2

10:55 AM – 11:50 AM

Annenberg Presidential
Learning Center

PANEL 4

DEFENSE IN THE DIGITAL AGE: U.S. CYBER CAPABILITIES AND THE FUTURE OF WARFARE

Panelists:

- Rep. Mike Gallagher, U.S. Representative, Wisconsin
- Adm. Michael M. Gilday, Chief of Naval Operations, U.S. Navy
- Dr. Alex Karp, Co-Founder and CEO, Palantir Technologies
- Gen. Paul M. Nakasone, Commander, U.S. Cyber Command

Moderator: Mr. Julian Barnes, *New York Times*

10:55 AM – 11:50 AM

Air Force One Pavilion
Second Level

PANEL 5

IN THE INTEREST OF ALL: ADVANCING INTERNATIONAL SECURITY WITH ALLIES AND PARTNERS

Panelists:

- Adm. John Aquilino, Commander, U.S. Indo-Pacific Command
- Ms. Leanne Caret, President and CEO, Boeing Defense, Space, and Security
- Dr. William Inboden, Former Senior Director for Strategic Planning, National Security Council, President George W. Bush
- Gen. Laura J. Richardson, Commander, U.S. Southern Command

Moderator: Mr. David Ignatius, *Washington Post*

11:50 AM – 1:50 PM

Air Force One Pavilion
First Level

LUNCHEON KEYNOTE AND DISCUSSION

THE HONORABLE LLOYD J. AUSTIN III, U.S. SECRETARY OF DEFENSE

Moderator: Mr. Bret Baier, *FOX News Channel*

RNDF AGENDA

Continued

2:00 PM – 2:55 PM

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PANEL 6

PACING THREAT IN THE PACIFIC: HOW SHOULD THE NEW NATIONAL DEFENSE STRATEGY CONTEND WITH CHINA?

Panelists:

- Gen. David H. Berger, Commandant, U.S. Marine Corps
- Mr. Elbridge A. Colby, Former U.S. Deputy Assistant Secretary of Defense for Strategy and Force Development
- Sen. Jack Reed, Chairman, Senate Armed Services Committee
- Ms. Kathy Warden, Chairman, CEO, and President, Northrop Grumman Corporation
- Hon. Christine Wormuth, Secretary, U.S. Army

Moderator: Ms. Kathy Gilsinan, *The Atlantic*

2:00 PM – 2:55 PM

Air Force One Pavilion
Second Level

PANEL 7

DOLLARS AND SENSE: STRATEGY-BASED BUDGETING FOR TODAY AND TOMORROW

Panelists:

- Hon. Frank Kendall, Secretary, U.S. Air Force
- Rep. Adam Smith, Chairman, House Armed Services Committee
- Mr. James D. Taiclet, Chairman, CEO and President, Lockheed Martin Corporation
- Hon. Jim Talent, Former U.S. Senator, Missouri

Moderator: Ms. Kate Bachelder Odell, *The Wall Street Journal*

3:00 PM – 3:55 PM

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PANEL 8

WHEN THE DUST SETTLES: THE FUTURE OF CENTCOM IN THE ERA OF STRATEGIC COMPETITION

Panelists:

- Mr. Chris Brose, Chief Strategy Officer, Anduril Industries
- Rep. Jason Crow, U.S. Representative, Colorado
- Hon. Michèle Flournoy, Former U.S. Under Secretary of Defense for Policy
- Rep. Mike Waltz, U.S. Representative, Florida

Moderator: Ms. Jennifer Griffin, *FOX News Channel*

3:00 PM – 3:55 PM

Air Force One Pavilion
Second Level

PANEL 9

OPERATION INNOVATION: THE STATE OF THE NATIONAL SECURITY INNOVATION BASE

Panelists:

- Gen. Charles Q. Brown Jr., Chief of Staff, U.S. Air Force
- Rep. Ken Calvert, Ranking Member, House Appropriations Defense Subcommittee
- Mr. Joe Lonsdale, Co-Founder and Managing Partner, 8VC
- Hon. Heidi Shyu, U.S. Under Secretary of Defense for Research and Engineering

Moderator: Ms. Morgan Brennan, *CNBC*

3:55 PM – 4:15 PM

Afternoon Break

4:15 PM – 5:00 PM

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PEACE THROUGH STRENGTH AWARDS CEREMONY

- Hon. William M. “Mac” Thornberry, Former Chairman, House Armed Services Committee
- Hon. Robert O. Work, Former U.S. Deputy Secretary of Defense

5:00 PM – 5:45 PM

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PANEL 10

ENDURING CHALLENGES AND STRATEGIC CHOICES: A CONVERSATION WITH FORMER SECRETARIES OF DEFENSE

Panelists:

- Hon. Mark T. Esper, Former U.S. Secretary of Defense
- Hon. Leon Panetta, Former U.S. Secretary of Defense

Moderator: Mr. Bill Hemmer, *FOX News Channel*

5:45 PM – 7:15 PM

Main Courtyard

CLOSING RECEPTION